

ANNUAL REVIEW

Ninti



2015
one



Ninti One

**From our Chair,
Professor
Tom Calma AO**

**From the
Managing Director,
Rod Reeve**

**About Ninti One's
business**

**Major contract
management**

Our work in action

**Remote business
and community
development**

**Our Foundation,
our future**

Reaching out

**Snapshot of our
outputs in 2015**

Partners

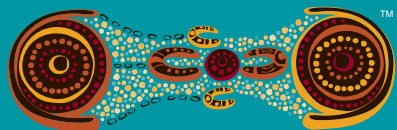
Australia's campaign to
stop violence against women

White Ribbon



Australian Government





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

Ninti One

Ninti is a Pitjantjatjara word meaning 'clever one'. This reflects our company's focus on using community intelligence and wisdom to inform policy and improve the wellbeing of remote Australians.

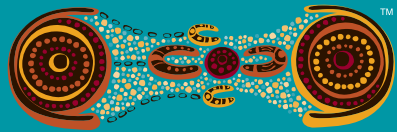
Over 12 years Ninti One has built an extensive body of original knowledge about what works and what doesn't in remote Australia.

We are a not-for-profit, independent national company that creates opportunities for people in remote Australia through research, innovation and community development. Our partnership embraces over sixty stakeholders in remote Australia and across the nation, including federal, state and territory governments; small-to-medium enterprises; universities and other research providers; and industries such as mining, pastoralism, art and tourism.

Our Values

- We respect the cultural diversity and cultural authority of Aboriginal and Torres Strait Islander people
- We will exhibit courage, innovation and entrepreneurship in our work
- Integrity, accountability, empathy, listening and learning will characterise our dealings with people





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



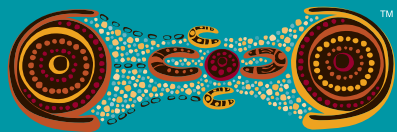
From our Chair, Professor Tom Calma AO

Despite remote Australia's huge contribution to national wealth and wellbeing, many of the people who live here cannot fully participate in the local economy. Distance from market and services, high costs of inputs, staff availability, and worsening climate are contributing factors. Ninti One actively investigates these challenging issues through its research and community development initiatives. This work contributes significantly to better understanding and improvement in the lives of people living in remote communities and to the development of practical solutions to the challenges they face.

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



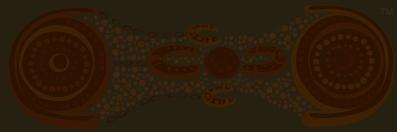
From our Chair, Professor Tom Calma AO

As our CRC-REP program enters its last two years, I am pleased to report that its research findings are now available to stakeholders, end users and communities. This information will help guide policy and implementation which stimulate economic and social development in remote areas. I encourage you to share, use and apply this valuable body of knowledge for the benefit of remote Australians.

In response to a changing and highly competitive funding environment, Ninti One has moved to diversify its revenues and expand its client network through the Ninti One Foundation. Practical outcomes for communities include building the capabilities of our Aboriginal Community Researcher (ACR) network to assist scientific, sociological and policy research in remote Australia, leading to better economic and social outcomes.

I wish to thank the Ninti One Executive Team and staff and my fellow Board members for all their hard work and support throughout the year.





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

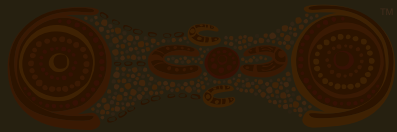
Fro
Pro



Professor Tom Calma AO was named as 2013 ACT Australian of the Year and awarded an Order of Australia; Officer of the General Division in 2012 in recognition of his work as an inspirational advocate for human rights and social justice and distinguished service to the Indigenous community.

For over 40 years Calma has championed the rights, responsibilities and welfare of Aboriginal and Torres Strait Islander peoples. He has been involved in Indigenous affairs at a local, community, state, national and international level and worked in the public sector focusing on rural and remote Australia, health, education, justice reinvestment, research, reconciliation and economic development. Calma's *2005 Social Justice Report* – focusing on Indigenous health equality – was the catalyst for the Close the Gap campaign.





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

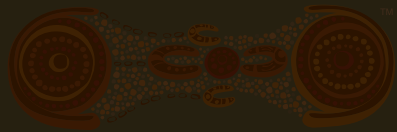


Board members at the Maranguka Hub

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Quay Port in Bourke

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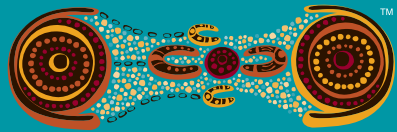


FROM THE
MANAGING
DIRECTOR,
ROD REEVE



1 2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

**FROM THE
MANAGING DIRECTOR**

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



From the Managing Director, Rod Reeve

Ninti One's work takes place across the breadth of remote Australia, and our projects are increasingly diverse in size and expertise. Wellbeing- and health-related research is now a growth area for Ninti One and includes work on reducing tobacco use among Aboriginal and Torres Strait Islander people.

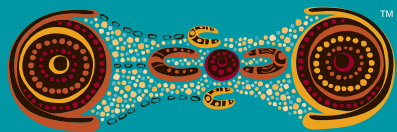
In 2015 we were awarded funding under the Indigenous Advancement Strategy (IAS) to continue the Stronger Communities for Children (SCfC) project, which enhances local place-based collaboration and builds grassroots capacity to plan and deliver quality programs that can strengthen communities for children and families.

Many of our CRC-REP projects are now nearing completion, and important findings are now available.

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

**FROM THE
MANAGING DIRECTOR**

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



From the Managing Director, Rod Reeve

For example, the reports published this year from the Art Economies project provide invaluable insights into how the art industry can grow and provide greater benefits to remote artists, their communities and art businesses. I encourage you to read about our CRC-REP research projects in this report and to use 'Remote Australia Online' to discover the wide array of publications our researchers have released in recent months.

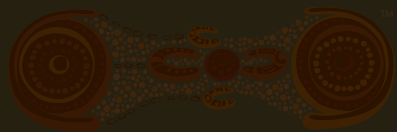
Ninti One's focus on creating and retaining jobs in remote communities is strongly aligned with the Australian Government's Northern Australia development agenda and the Indigenous Advancement Strategy. We have recently developed strategies to achieve tangible job outcomes in remote areas, which we are putting to Government and corporate funders.

The work ahead of us is complex and extensive and we must continue to collectively harness our resources to deliver tangible results on the grounds. I take this opportunity to thank our partners, funders, friends and our Board and our staff for their ongoing support.

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

**FROM THE
MANAGING DIRECTOR**

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

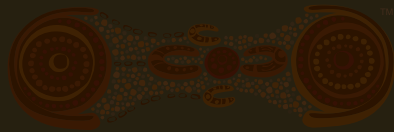
PARTNERS

Fro
Rod



Rod Reeve is a trusted adviser to the Australian government in areas of international development, economic development and indigenous affairs.

He currently manages one of Australia's 33 Cooperative Research Centres: the CRC for Remote Economic Participation which has a 7-year budget of \$120 million. This follows a 25-year career in international development, where he managed teams to design, procure and deliver some of the Australian and UK government's most significant aid projects. From 2007 to 2010, he was the Chairperson of the 'International Development Contractors' group – an industry association of Australia's leading DFAT aid contractors. He was an inaugural member of a similar organisation for DFID contractors in the UK called the 'Development Results Forum' in 2012.



NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

CLICK IMAGE TO ZOOM



Revealed Art Exhibition, Western Australia

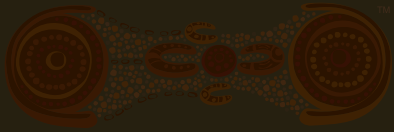
(Photo: Tim Acker)

and our staff for their ongoing support.

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

**FROM THE
MANAGING DIRECTOR**

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

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Darling River floodplain

(Photo: David Ritchie)

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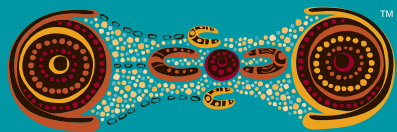
NEXT

ABOUT
NINTI ONE'S
BUSINESS

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



About Ninti One's business

We provide on-ground research and consultancy, the design and delivery of programs and evaluation of research outcomes.

We can reach any person or business based in remote or regional Australia, including Aboriginal and Torres Strait Islander people and communities.

Ninti One is an independent and honest broker that builds and manages collaborations to solve 'wicked problems' facing remote Australians, their communities and industries.

We bring together what is learned from on-ground research to help governments formulate better policy, improve service delivery and develop and evaluate more effective programs.

Ninti One provides independent, proven, professional research and consulting services to a wide range of organisations and enterprises with an interest in remote Australia.

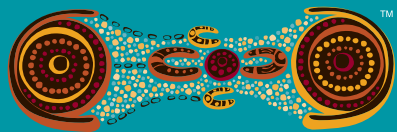


1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



About Ninti One's business

We work closely with Aboriginal and Torres Strait Islander communities and organisations and respect their cultural diversity and authority.

Since mid-2011 Ninti One has employed more than 200 people as Aboriginal Community Researchers who undertake fieldwork and engage with local communities.

Our strength lies in a multidisciplinary and partnership approach to research which helps us build understanding of the communities, landscapes, industries and people living in remote Australia.

We deliver practical, evidence-grounded advice on time and within budget.

We build strong collaborations that rapidly deploy multidisciplinary teams to generate the knowledge, community engagement and insights needed to tackle the major challenges facing remote Australia.

We recognise that 'one size fits all' seldom works in remote Australia and that solutions must be developed locally, acknowledging the unique circumstances of each community and aligning with its needs and aspirations.

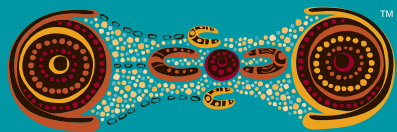


1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



About Ninti One's business

Ninti One Board of Management

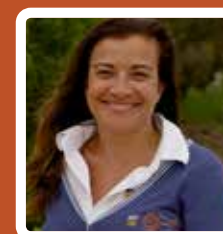
Ninti One is governed by a Board, Chaired by Prof. Tom Calma AO.
The Board is skill-based and members are drawn from industry, academia, small business, and finance and community organisations. Its members are:



Ms Glenise Coulthard
(Deputy Chair SA)



Dr Tony Tate AM
(WA)



Ms Alison Page
(NSW)



Chair
Prof. Tom Calma AO



Prof. Sharon Bell
(NT)



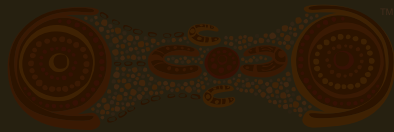
Dr David Ritchie
(NT)



Managing Director
Rod Reeve

1 2 3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



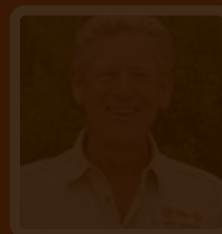
Glenise Coulthard, Deputy Chair

Glenise is an Adnyamathanha woman from the Northern Flinders Ranges. She is the Manager Aboriginal Health for the Port Augusta Hospital Cluster (Roxby, Woomera, Leigh Creek, Hawker and Quorn) and a Director on the board of the Royal Flying Doctor Service Central Operations.

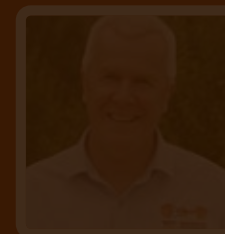
Glenise is one of a team of founding members of the Iga Warta Cultural Tourism Venture in the Northern Flinders Ranges.



Prof. Sharon Bell
(NT)



Dr David Ritchie
(NT)

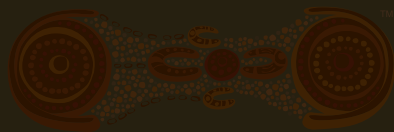


Managing Director
Rod Reeve



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NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

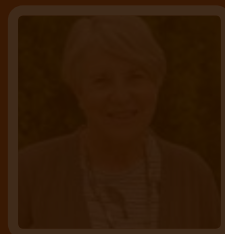
PARTNERS



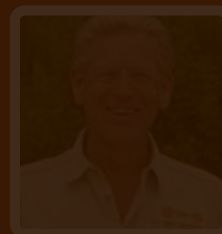
Dr Tony Tate AM

Tony was Director, Research and Development, Curtin University and also held senior positions at TAFE and Murdoch University.

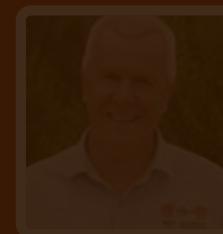
Tony has been involved with a significant number of CRCs, and comes from a background of meteorology and oceanography.



Prof. Sharon Bell
(NT)



Dr David Ritchie
(NT)



Managing Director
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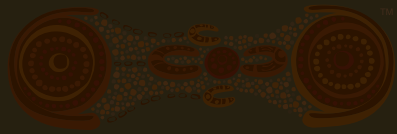
Chair
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1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



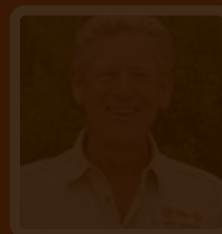
Ms Alison Page

Alison is an Aboriginal woman with links to Walbanga and Wadi Wadi peoples of the Yuin nation. She is a designer, artist and cultural planner whose work explores links between cultural identity, art and the built environment.

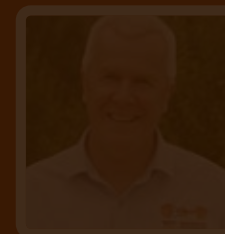
Alison is the Executive Officer of the Saltwater Freshwater Arts Alliance and has been a regular member of the judging panel on the ABC's New Inventors since it began.



Prof. Sharon Bell
(NT)



Dr David Ritchie
(NT)



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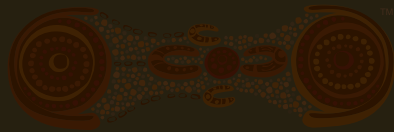
Chair
Prof. Tom Calma AO

1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Prof. Sharon Bell

Professor Sharon Bell is Interim Vice Chancellor at Charles Darwin University, a Professorial Fellow at the LH Martin Institute, University of Melbourne and an Emeritus Professor at the University of Wollongong. Sharon's background is as a senior academic administrator, an anthropologist and a documentary filmmaker. She has undertaken significant work on women in the academy and was Co-convenor of Universities Australia Executive Women (previously AVCC Senior Women's Colloquium) 2005-2008. Drawing on her extensive tertiary education experience over the past 7 years she has been a highly effective designer and facilitator of tertiary education leadership.



Prof. Sharon Bell
(NT)



Dr David Ritchie
(NT)



Managing Director
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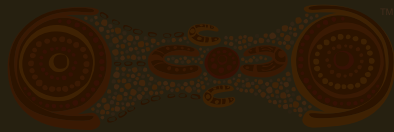
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1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Dr David Ritchie

David has over 20 years' experience in Chief Executive roles in Northern Territory government agencies responsible for land resource planning, housing and infrastructure in remote communities, parks & wildlife, natural resource management, environment protection and Aboriginal cultural heritage. Since leaving the public service he has run an executive coaching business and is also on the board of the NT Land Corporation.

David holds a doctorate in anthropology and is a graduate of the Australian Institute of Company Directors.



Prof. Sharon Bell
(NT)



Dr David Ritchie
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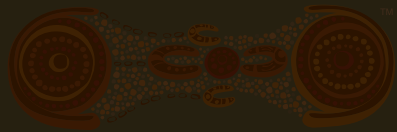
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1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



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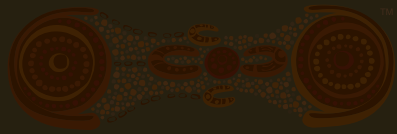
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1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



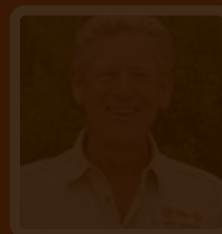
Prof. Tom Calma AO, Chair

Tom, an Aboriginal man from the Northern Territory, is the National Coordinator, Tackling Indigenous Smoking. He served as Race Discrimination Commissioner from 2004 until 2009, and is the former Aboriginal and Torres Strait Islander Social Justice Commissioner with the Australian Human Rights Commission.

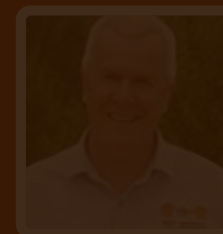
Tom has a long and distinguished career in social justice, community development, and as a senior policy adviser.



Prof. Sharon Bell
(NT)



Dr David Ritchie
(WA)



Managing Director
Rod Reeve
(NSW)



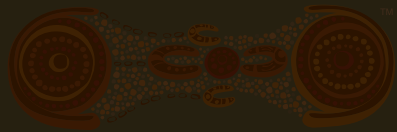
Chair
Prof. Tom Calma AO

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3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

**ABOUT NINTI ONE'S
BUSINESS**

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

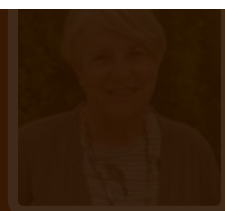
REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

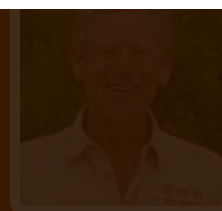
PARTNERS



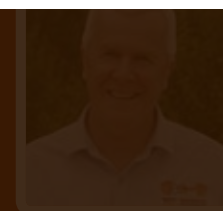
Aboriginal Community Researcher Clara Fejo conducting research in Santa Teresa



**Prof. Sharon Bell
(NT)**



**Dr David Ritchie
(NT)**



**Managing Director
Rod Reeve**

1

2

3



NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

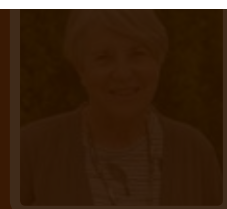


Ninti One Board Members

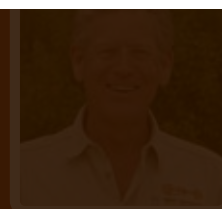
(L-R) Prof. Sharon Bell (NT), Dr Tony Tate AO (WA), Managing Director Rod Reeve, Ms Alison Page (NSW), Dr David Ritchie (NT), Prof. Tom Calma AO and Ms Glenise Coulthard (Deputy Chair SA).

NEXT

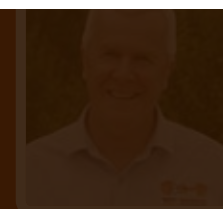
MAJOR
CONTRACT
MANAGEMENT



Prof. Sharon Bell
(NT)



Dr David Ritchie
(NT)



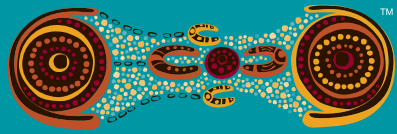
Managing Director
Rod Reeve

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2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



NINTI ONE REMOTE
ECONOMIC
PARTICIPATION



Australian Government
Department of Industry,
Innovation and Science

Business
Cooperative Research
Centres Programme



Major contract management

CRC-REP

Client: Department of Industry, Innovation and Science

Through research, innovation, expertise, education and outreach we help build resilient remote communities and businesses that enrich Australia through their vigour, culture, innovation and sustainability.

The CRC is currently the flagship of Ninti One's research operations. Among the highlights of its achievements in the last year are:

- The Remote Education Systems project (RES) team has developed a 'Red Dirt Curriculum' national workshop series based on best practice in remote education
- Our Enduring Community Value from Mining project is developing a toolkit and textbook to help remote Aboriginal communities plan for their future after mine closures
- Our Art Economies project has produced the first-ever Remote Australia Online Art Atlas

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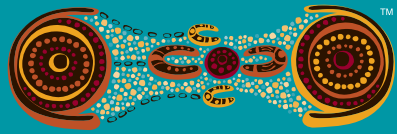
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NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



NINTI ONE REMOTE
ECONOMIC
PARTICIPATION



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Business
Cooperative Research
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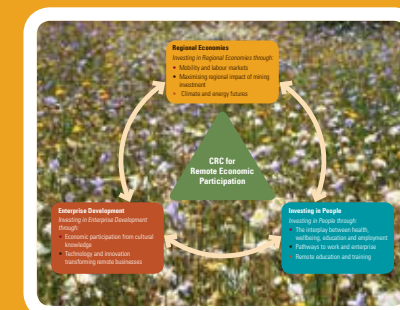
Major contract management

CRC-REP (continued)

- Our Plant Business project has propagated and planted over 1000 bush tomato plants in field trials in Central Australia
- Extensive fieldwork has been carried out to further develop business opportunities based on Aboriginal culture and traditional knowledge in remote WA
- Our Climate Change Adaptation and Energy Futures research has found that many communities in remote areas face 'transport stress'
- CRC-REP's research was recorded in 40 peer-reviewed publications and 106 publications for our end users.

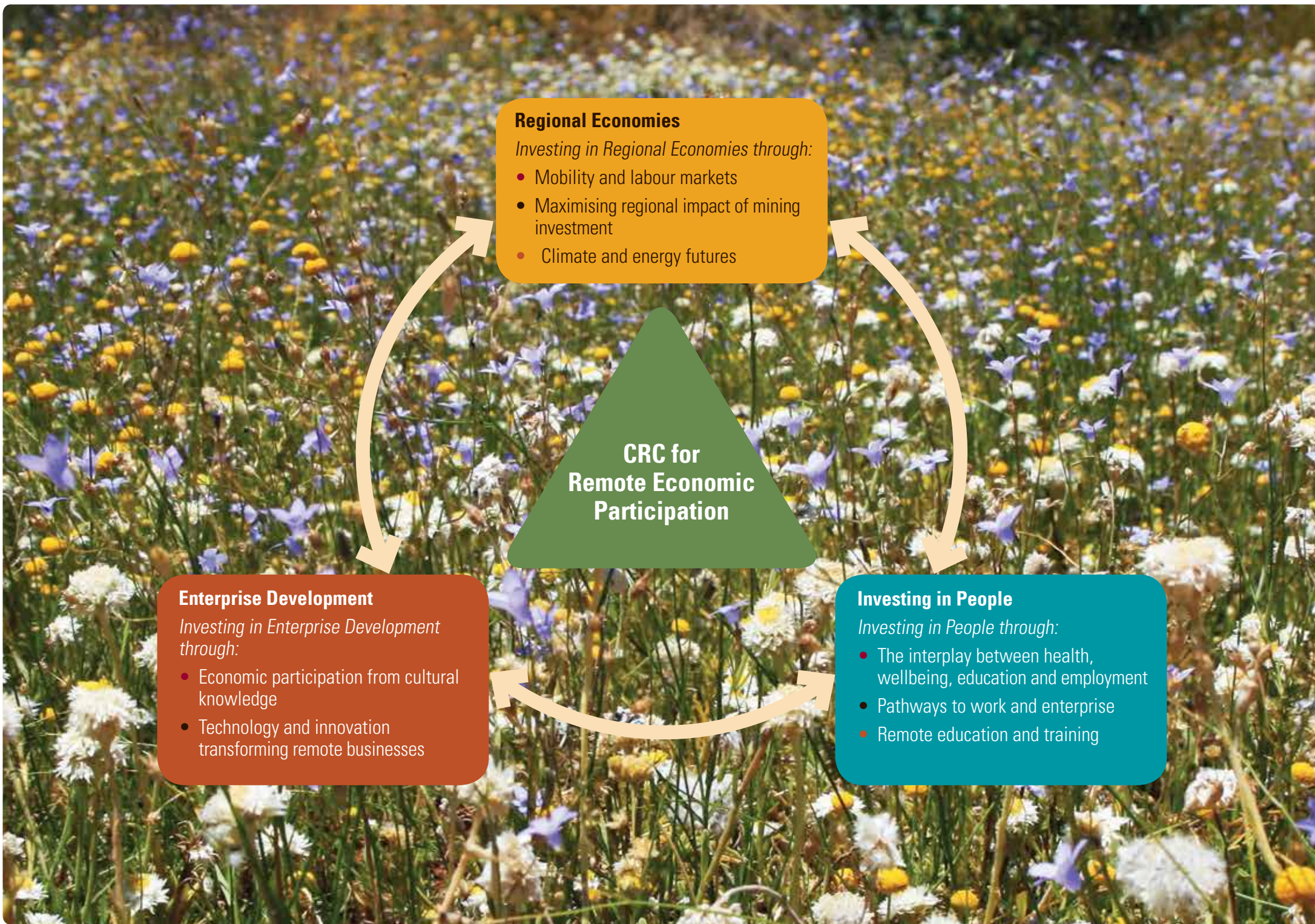
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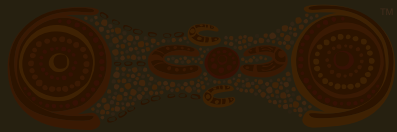
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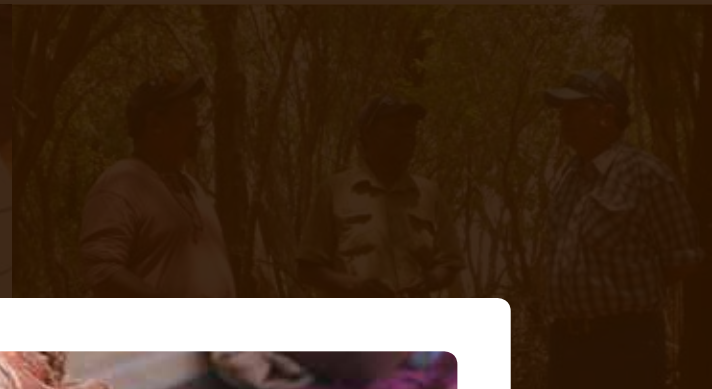




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FOR REMOTE
AUSTRALIA



NINTI ONE REMOTE
ECONOMIC
PARTICIPATION



NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



106 publications for our end users.

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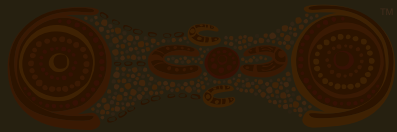
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AUSTRALIA



NINTI ONE REMOTE
ECONOMIC
FOUNDATION



NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



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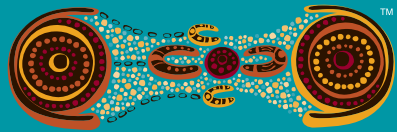
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NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Major contract management

Stronger Communities for Children

Client: Department of the Prime Minister and Cabinet

Stronger Communities for Children (SCfC) is a flexible initiative that works with Northern Territory communities to identify and implement local, integrated services and activities that create a safe and positive environment for children and families.

Through the Indigenous Advancement Strategy's Children and Schooling Programme, the Australian Government has committed \$25.45 million to SCfC through to 30 June 2018. It ensures that local people are in control of local decision-making and have a real say in what services they need and how they are delivered.

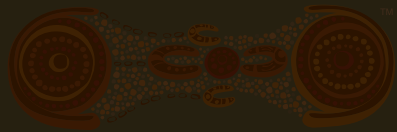
The participating communities are Galiwin'ku, Ntaria, Ltyentye Apurte, Wadeye, Ngukurr, Maningrida, Gunbalanya, Lajamanu, the Utopia Homelands and Harts Range (Atitjere, which also encompasses Engawala and Bonya). Each community is approaching SCfC in its own way, yielding a wide range of priorities and opportunities for kids and families in remote Aboriginal communities.





PARTNERS





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

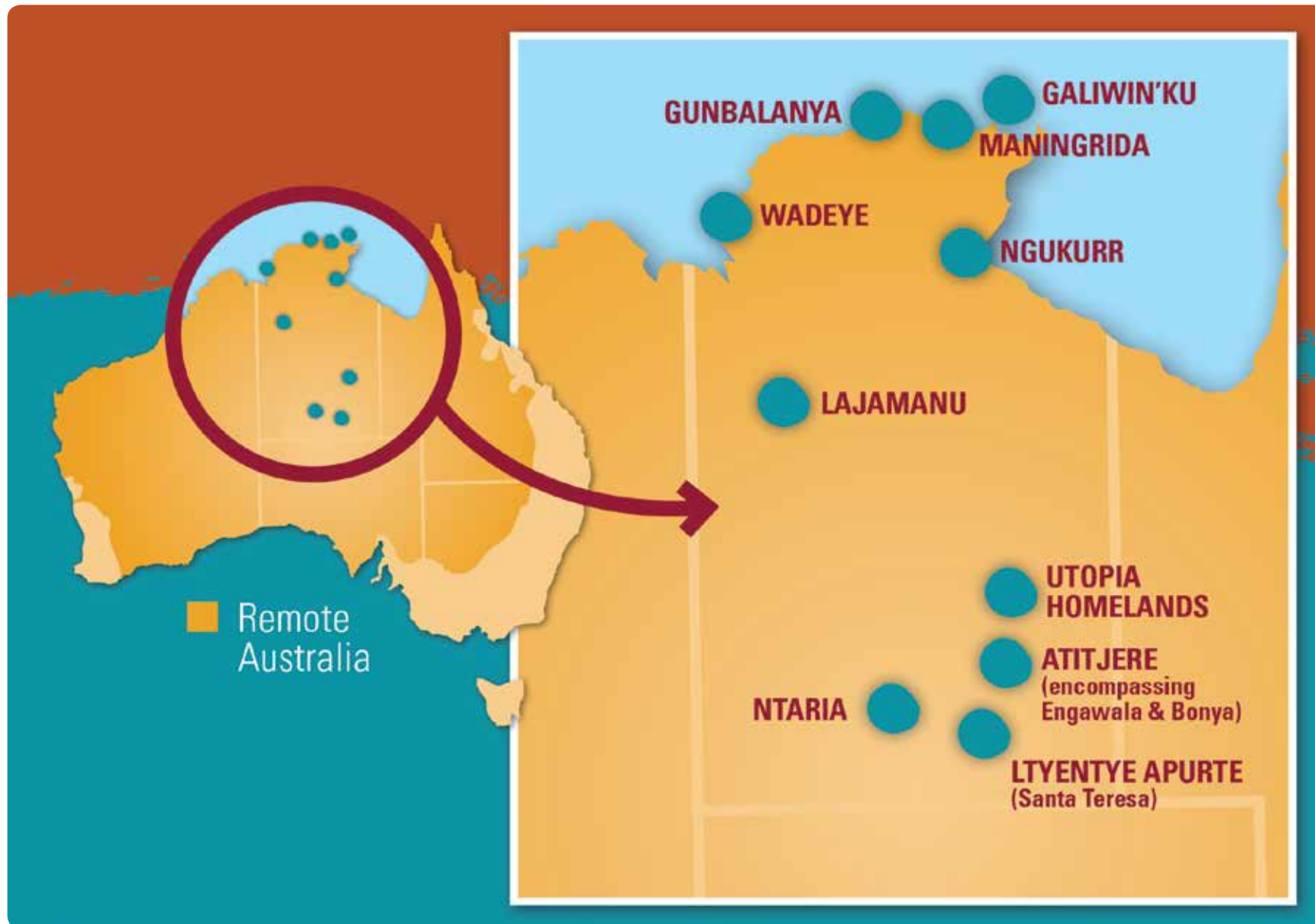
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AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

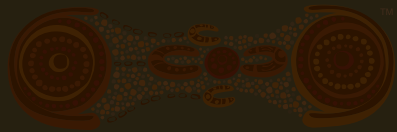
SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



SCfC map 2015





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

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**Donna Nadjamerrek, from Karrimud Rowk
(Gunbalanya SCfC Decision Making Group)
sharing ideas at a SCfC Seminar session in Darwin**

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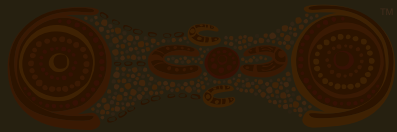
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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

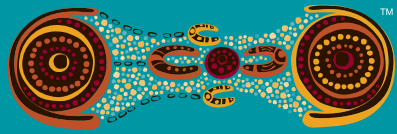
SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Kardu Lurruth Ngala Purrungime (Wadeye SCfC Community Board)





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Major contract management

NRM Planning for Climate Change – Rangelands Cluster Project

Client: Department of the Environment

This project aims to provide local natural resource managers and landholders with the knowledge and tools they need to plan and adapt to climate change.

The NRM Planning for Climate Change – Rangelands Cluster Project is a unique collaboration that provides natural resource management (NRM) organisations with climate change information for regional planning. Members work together to agree on priorities for information to support NRM planning across the rangelands and deliver this via a scientifically rigorous process in an accessible format.

Ninti One provides the project management and engagement, supporting and connecting the project partners to achieve improved NRM planning through the role of a 'knowledge broker'.



NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Major contract management

NRM Planning for Climate Change – Rangelsands Cluster Project (continued)

The success of the collaboration can be measured by the speed with which the products were developed and have been adopted by a majority of the NRM regions through workshops, telephone link-ups, regional visits, establishment of a Scientific Advisory Panel, surveys and other e-communication. These also delivered rangeland-specific climate projections, such as:

- Average temperatures will continue to increase in all seasons, with very high confidence.
- More hot days and warm spells are projected with very high confidence. Fewer frosts are projected, with high confidence.
- Changes to summer rainfall are possible but unclear. Winter rainfall is projected to decrease in the south, with high confidence.

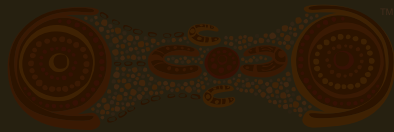


Major contract management

NRM Planning for Climate Change – Rangelsands Cluster Project (continued)

- Climate change impact and adaptation information was developed for these high priority topics:
 - » Rainfall variability and pasture growth
 - » Meteorological drought
 - » Heatwaves
 - » Remotely sensed ground cover
 - » Rangeland fire
 - » Rangeland dust
 - » Pastoral production
 - » *Cenchrus ciliaris* (buffel grass)
 - » Invasive animals
 - » Aquatic refugia
 - » Native species

These issues are covered in a series of discussion papers that provide compelling insights and advice about how we can deal with some of our most critical challenges in a hotter, more variable rangelsands climate. See www.nintione.com.au/our-work/natural-resource-management/nrm-and-climate-change/rangelsands-cluster-project-publications



NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

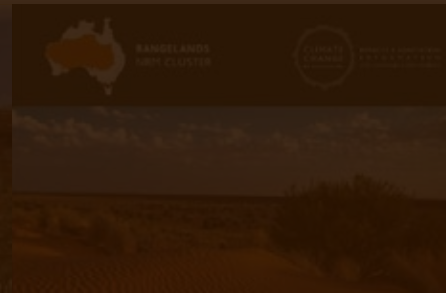
REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



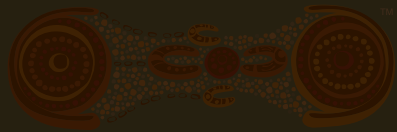
NATURAL RESOURCES
MANAGEMENT PLANNING



Karijini National Park, WA

compelling insights and advice about how we can deal with some of our most critical challenges in a hotter, more variable rangelands climate. See www.nintione.com.au/our-work/natural-resource-management/nrm-and-climate-change/rangelands-cluster-project-publications





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

**MAJOR CONTRACT
MANAGEMENT**

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

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**RANGELANDS
NRM CLUSTER**

**CLIMATE CHANGE
IN AUSTRALIA** IMPACTS & ADAPTATION
INFORMATION
FOR AUSTRALIAN NRM RESOURCES

IT'S HOT AND GETTING HOTTER:
AUSTRALIAN RANGELANDS AND CLIMATE CHANGE -
REPORTS OF THE RANGELANDS CLUSTER PROJECT

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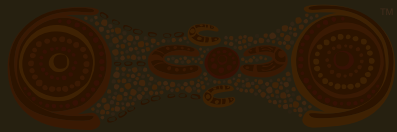


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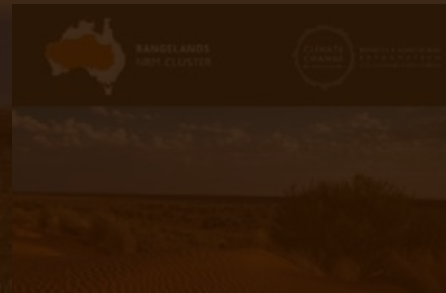
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AUSTRALIA



NATURAL RESOURCES
MANAGEMENT PLANNING



CLIMATE CHANGE RESEARCH,
INFORMATION AND TOOLS

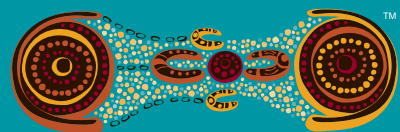
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NATURAL RESOURCES
MANAGEMENT PLANNING

NEXT

OUR WORK
IN ACTION





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Our work in action

Jobs for remote Australia

Aim: to create worthwhile research jobs in remote Australian communities and provide better information on their needs

Outcome: since 2011 more than 200 community researchers employed on a range of relevant research topics

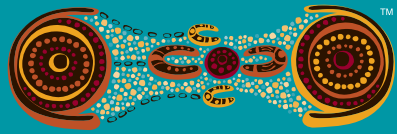
A unique innovation by Ninti One is the creation of teams of local Aboriginal Community Researchers (ACRs) who work in our research, evaluation and community development projects in remote and regional communities. They assist in the project design and carry out on-ground research, help interpret the findings and provide feedback to the communities.

Being integrated into local communities, ACRs deliver better quality research results than most external researchers can because of their location and local knowledge.

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Our work in action

Jobs for remote Australia (continued)

They employ a variety of skills, such as language, cultural and local knowledge, that no outsider is equipped with. This leads to better information that translates into more reliable and ethical research outcomes, which in turn have had positive impacts on employment, education and delivery of services in remote communities.

Two examples of their work this year are research carried out into the treatment experiences of diabetic eye patients in remote communities and better design of services for people with disabilities in remote communities.



NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

Aboriginal Community Researchers

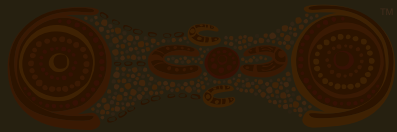
Ninti One has a strong commitment to employing Aboriginal and Torres Strait Islander people as Aboriginal Community Researchers, which opens the space for authentic engagement and a deeper understanding of location, traditional knowledge, languages and other dynamics that often inhibit research conducted by external people.

Our network of nearly 200 researchers are skilled in the fields of governance, resource management, anthropology, business development, community-based planning, training, participatory research and social analysis.

The objectives of the Aboriginal Community Researcher program are to:

- 1)** Enhance the quality of research conducted by Ninti One and the results for its clients and partners.
- 2)** Develop research skills and competencies among Aboriginal and Torres Strait Islander people living in remote communities.
- 3)** Improve engagement between Ninti One and communities in which the organisation works
- 4)** Generate employment opportunities for Aboriginal Community Researchers through a greater volume of work from Ninti One and other organisations
- 5)** Ensure that research methods and findings are relevant to the priorities of Aboriginal and Torres Strait Islander people
- 6)** Increase opportunities for communities to drive economic participation

Ninti One policy is that researchers are paid for all work and training. For more information contact **angus.thornton@nintione.com.au**



NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

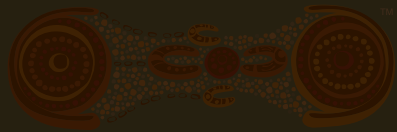
SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Karrimud Rowk (Gunbalanya SCfC Decision Making Group) members and the SCfC Coordinator brainstorming at a SCfC Seminar session in Darwin





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

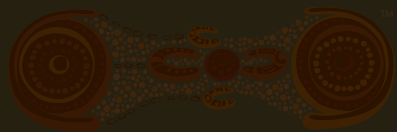


Aboriginal Community Researchers

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Vision check

(Photo courtesy of Brien Holden Vision Centre)

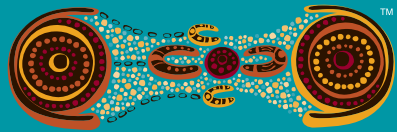
NEXT

REMOTE
BUSINESS AND
COMMUNITY
DEVELOPMENT

1

2





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Remote business and community development

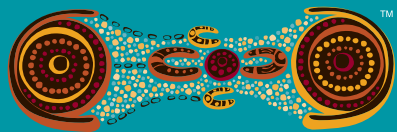
Precision Pastoral Management Tools

Aim: to improve the economic and environmental sustainability of the pastoral cattle industry through integrated remote management technologies

Outcome: world-first technology package tested on commercial cattle enterprises and showcased to the public and pastoral cattle industry for the first time in October 2015

Ninti One/CRC-REP have developed a revolutionary Australian cattle technology that combines pasture monitoring from space with automatic weighing and drafting of cattle.





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Remote business and community development

Precision Pastoral Management Tools (continued)

The Precision Pastoral Management Systems (PPMS) package saves labour, time and money, improves livestock productivity, increases sustainability and protects vegetation and wildlife in Australia's – and potentially the world's – arid rangelands and savannas.

This technology is a game-changer for rangelands grazing because, for the first time, it puts hard data about cattle live weights and feed availability in the hands of the manager, while reducing costs, lifting earnings and sustaining the pastoral landscape. It was developed exclusively in Australia, with trials over three years on five commercial Australian cattle stations and full support from the pastoral grazing industry.





NEW TECHNOLOGY TO MONITOR CATTLE AND PASTURES IN AUSTRALIAN CATTLE STATIONS

Snapshot of the average Australian
cattle station

1 FACTS:

AVERAGE SIZE

2,366
SQUARE KILOMETRES

AVERAGE HERD SIZE

7,152
HEAD

AVERAGE LABOUR
UNIT

6.6 FTE
(FULL-TIME EQUIVALENT)

Benefits of PPMT technology

3 FACTS:



NUMBER OF TIMES PER
YEAR CATTLE ARE WEIGHED **365**

PASTURE DATA
COLLECTED

DAILY



NUMBER OF STAFF
REQUIRED

0 X



Current industry practice for
monitoring herd and pasture

2 FACTS:

AMOUNT OF PASTURE
REGULARLY VIEWED

2%

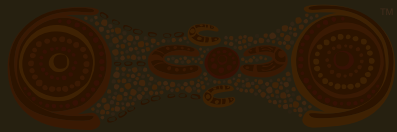
AVERAGE NUMBER OF TIMES
CATTLE ARE WEIGHED EACH YEAR **1.5**



How the Precision Pastoral
Management System works

4





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

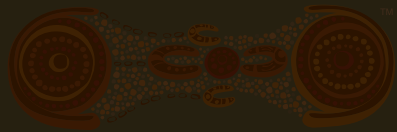
SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Glenflorrie Field Day





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

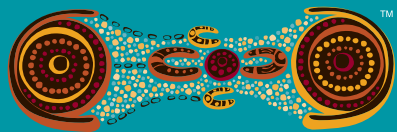
SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Glenflorrie Field Day





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Remote business and community development

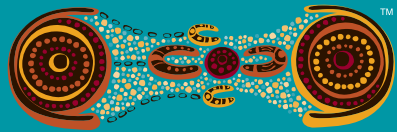
Aboriginal and Torres Strait Islander Art Economies

Aim: to inform the development of the remote Aboriginal and Torres Strait Islander art sector

Outcome: the first national analysis reporting the state of the Aboriginal and Torres Strait Islander art economy, throwing new light on its prospects and challenges

This research found that art centres are one of the few long-term success stories in remote communities, generating self-employment, non-welfare income and cultural pride and making an important contribution to Australia's national identity. Around 14,000 remote Aboriginal and Torres Strait Islander artists have generated artistic, economic and social returns, through the services of 90 art centres. However, many of these remote art centres are financially fragile, with short-term, non-Indigenous management.





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

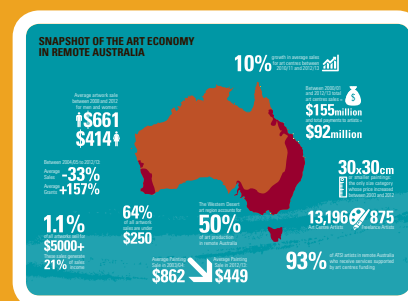
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Remote business and community development

Aboriginal and Torres Strait Islander Art Economies (continued)

The study found that artistic and commercial success is uneven across gender, age, location and production. Following a recent sharp downturn, rebuilding is underway and needs further encouragement. However, this is constrained by the fact that growth in art centres and art production has not yet been matched by growth in demand. Although sales are improving, the supply chain is characterised by a lack of trust and cautious buyer behaviour.



SNAPSHOT OF THE ART ECONOMY IN REMOTE AUSTRALIA

10% growth in average sales
for art centres between
2010/11 and 2012/13 

Average artwork sale
between 2008 and 2012
for men and women:

\$661
\$414

Between 2000/01
and 2012/13 total
art centres sales =

\$155million
and total payments to artists =
\$92million

Between 2004/05 to 2012/13:

Average Sales **-33%**
Average Grants **+157%**

30x30cm

or smaller paintings:
the only size category
whose price increased
between 2003 and 2012

1.1%
of all artworks sell for
\$5000+

These sales generate
21% of sales
income

64%
of all artwork
sales are under
\$250

The Western Desert
art region accounts for

50%
of art production
in remote Australia

13,196 **875**
Art Centre Artists Freelance Artists

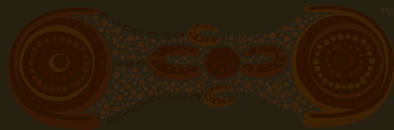
Average Painting
Sale in 2003/04:

\$862

Average Painting
Sale in 2012/13:

\$449

93% of ATSI artists in remote Australia
who receive services supported
by art centres funding



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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

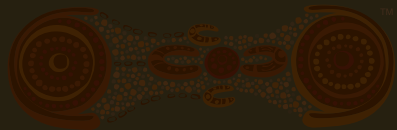
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Rosie Stafford at work

(Photo: Mel Henderson – copyright Ngurratjuta Iltja Ntjarra – Many Hands Art Centre)





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

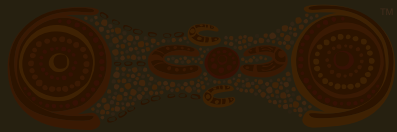
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NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

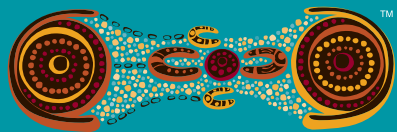
SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Revealed Art Exhibition, Western Australia





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AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Remote business and community development

Aboriginal and Torres Strait Islander Tourism Product

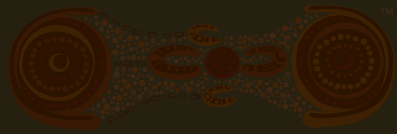
Aim: to develop a stronger and more resilient remote Aboriginal and Torres Strait Islander tourism sector by sharing knowledge about what works and what doesn't from experienced tourism operators

Outcome: operators coming together to develop enterprise clustering principles to improve business sustainability

An important part of this research project is to create resources for the Aboriginal tourism industry based on the expertise, real-life experiences and knowledge of Aboriginal and Torres Strait Islander people themselves who have extensive background in the industry, which they are willing to share.

This has resulted in four ground-breaking films about doing business Aboriginal way and tourism enterprise clustering, based on real-life experience of professional tourism operators, sharing their wisdom and know-how. They have helped to define the essential differences between Aboriginal and non-Aboriginal business philosophy and practice and are creating fresh opportunities for business enterprises to form clusters and partnerships.





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

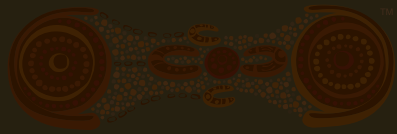
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Clifford Coultard, Iga Warta

Aboriginal way and tourism enterprise clustering, based on real-life experience of professional tourism operators, sharing their wisdom and know-how. They have helped to define the essential differences between Aboriginal and non-Aboriginal business philosophy and practice and are creating fresh opportunities for business enterprises to form clusters and partnerships.





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

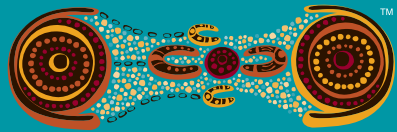


Aboriginal and Torres Strait Islander Tourism Project Clustering Forum

(Photo: Damien Jacobsen)

and non-Aboriginal business philosophy and practice and are creating fresh opportunities for business enterprises to form clusters and partnerships.





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Remote business and community development

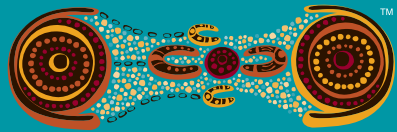
Remote Education Systems

Aim: this project aims to identify ways education systems can best meet the expectations, aspirations and needs of remote Aboriginal and Torres Strait Islander communities

Outcome: groundbreaking insights into how Aboriginal people living in remote communities view education and how it can be better adapted to meet their needs

Many Aboriginal and Torres Strait Islander people living in remote Australia think education should help maintain their connection with their land, language and culture as well as provide pathways to good jobs and livelihoods. This is one of the key findings of Ninti One's investigation.





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



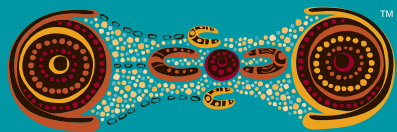
Remote business and community development

Remote Education Systems (continued)

Based on the views of over a thousand stakeholders from places as widely spread as Alice Springs, Adelaide, Yulara, Yuendumu, Lajamanu, Wadeye, Darwin, Perth and Broome, the research reached conclusions that are likely to transform contemporary thinking about the nature of education in remote Australia and more generally. People in these communities told us that the main purposes of education in remote communities must be about:

- being strong in both worlds (Western and Aboriginal)
- connection to language, land and culture
- communities being part of what happens in school
- pathways to employment and economic participation.





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



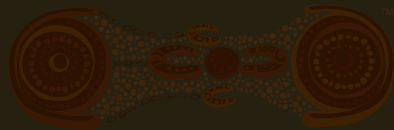
Remote business and community development

Remote Education Systems (continued)

The study revealed that in these communities success is defined as greater community involvement in education, rather than academic achievement or retention. Project highlights are the brands 'Red Dirt Thinking' and 'Red Dirt Curriculum', which are now widely recognised among stakeholders as providing culturally and contextually responsive education.

The project has also generated over 50 peer-reviewed publications and an 11-part lecture series.





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

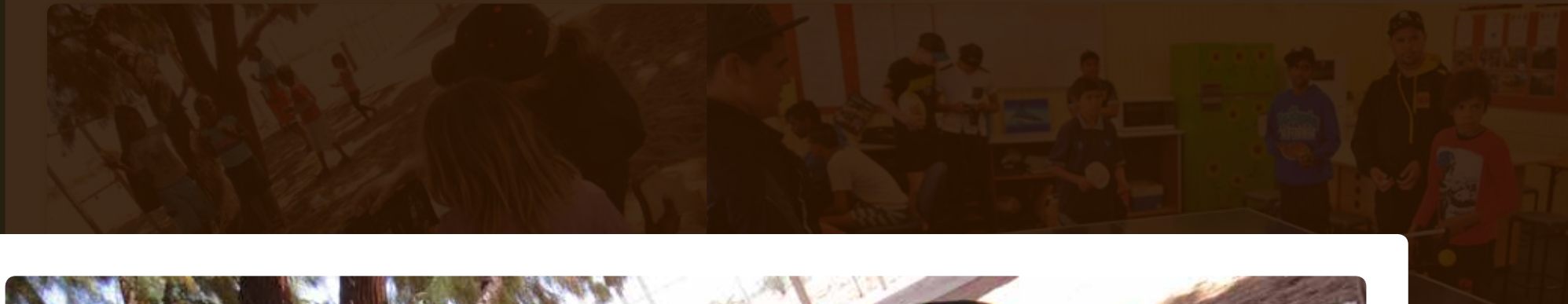
**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

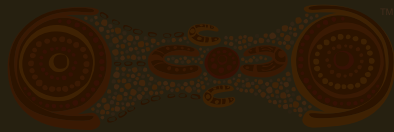
PARTNERS



Soapy Bore School students

(Photo: John Guenther)





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

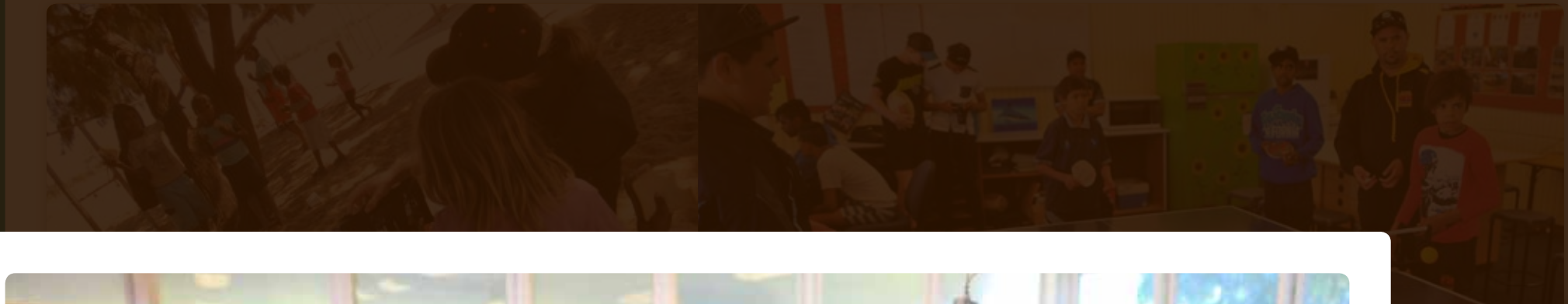
**REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT**

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Bourke High School students

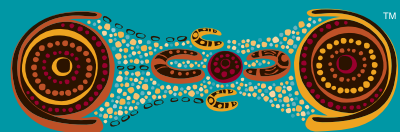
(Photo: David Ritchie)

NEXT



OUR FOUNDATION,
OUR FUTURE





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

**OUR FOUNDATION,
OUR FUTURE**

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Our Foundation, our future

To take the work of Ninti One into the future, beyond the life of CRC-REP, we have established the Ninti One Foundation Limited. This received tax-deductible gift recipient status as an Approved Research Institute in December 2014. The Foundation is now the key vehicle for raising and channelling philanthropic funds to Ninti One. All members of the Ninti One Board are also directors of the Ninti One Foundation. The first Annual General Meeting of the Foundation was held in September 2015.

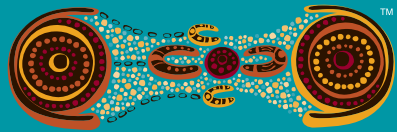


1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

**OUR FOUNDATION,
OUR FUTURE**

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



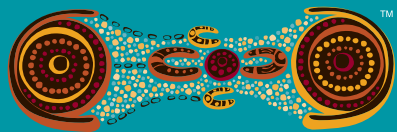
Our Foundation, our future

The Foundation's objectives are to undertake scientific and other research to reduce the high levels of social and economic disadvantage and to improve the lives of people living in the remote regions of Australia. This includes research:

- a) to support education that increases the economic participation of people living in remote of Australia
- b) to assist in protecting the natural environment in Australia's remote regions and understanding the impact of climate change on this environment and the people who live there
- c) to contribute to and improve the social, emotional and mental health wellbeing of people living in communities in remote Australia
- d) to support Aboriginal and Torres Strait Islander people to maintain their distinct cultural values and identity, while also providing opportunities to participate fully in the economic, social and cultural life of the nation.

For further information or to make a tax deductible donation to the Ninti One Foundation, please contact **foundation@nintione.com.au**





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

**OUR FOUNDATION,
OUR FUTURE**

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Our Foundation, our future

International linkages

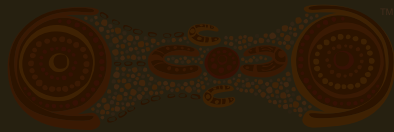
Ninti One has continued to expand its global partnerships and linkages.

We hosted the US Ambassador to Australia, John Berry, at our head office in Alice Springs.

The Canadian University of British Columbia and the South African University of the Free State's Karoo Foundation continued as valued partners in CRC-REP.

Our Managing Director undertook two consultancies in Asia to strengthen linkages with like-minded research clusters among our near neighbours.





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

**OUR FOUNDATION,
OUR FUTURE**

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

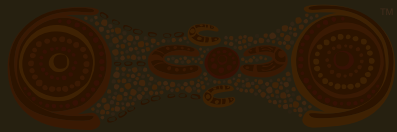
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Yirrikala School

(Photo: Maryanne Gray)





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

**OUR FOUNDATION,
OUR FUTURE**

REACHING OUT

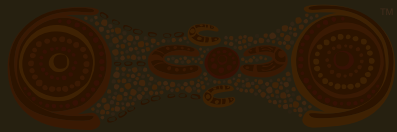
SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Vivianne, Alastair, Glenise and Fran at Mount Gundabooka





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FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

**OUR FOUNDATION,
OUR FUTURE**

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



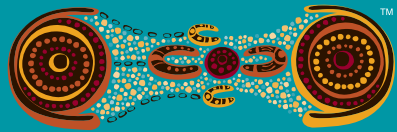
Board member David Ritchie at Flinders Ranges

NEXT

REACHING
OUT

1 2 3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Reaching out

Dissemination of knowledge, research findings and sharing of information is essential to everything that Ninti One is about. Our activities include issuing publications – both technical and for a lay audience; hosting conferences, workshops, seminars and networking events; and maintaining a strong and lively presence on the internet, in the general media and on social media.

We operate across a wide range of different cultural, geographic and economic sectors covering the 85% of the continent which is designated as remote or regional. Our work includes the development of strategies, products and activities carefully designed for each audience group.

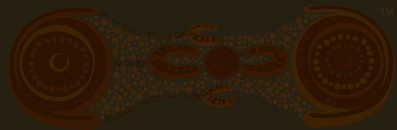


1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

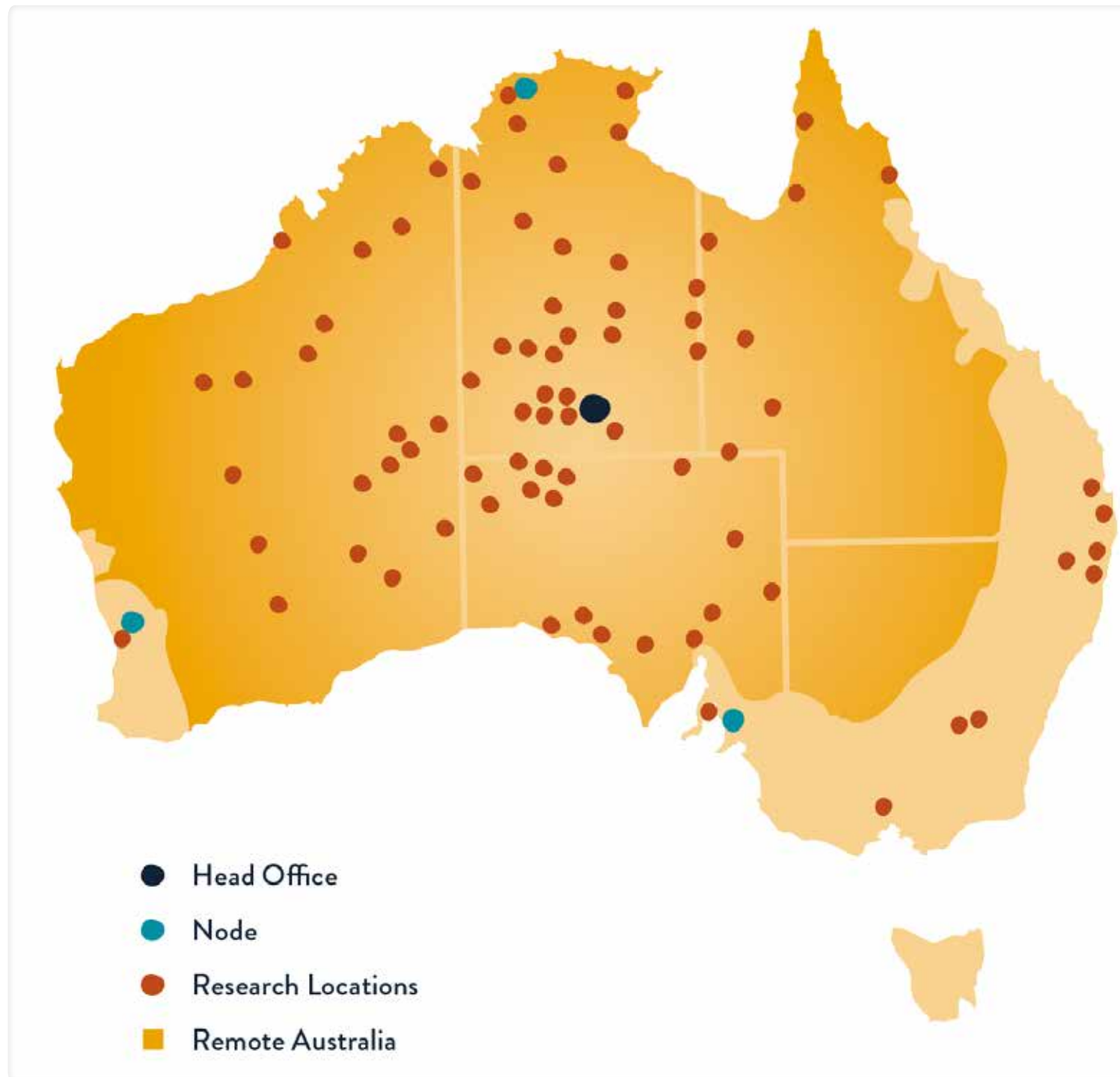
REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

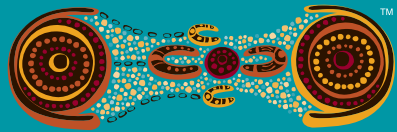
OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS





NINTI ONE
INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Reaching out

One of our central goals is to ensure that Ninti One is the enduring brand for remote Australia – the go-to source of knowledge, research and information for government, industry and for remote people and their communities.

This goal led to the development of a web-based clearinghouse of the latest knowledge and research from other research organisations, including Ninti One, called Remote Australia Online (RAO), which has over 3000 publications listed.

As examples of our outreach, training and knowledge-sharing activity:

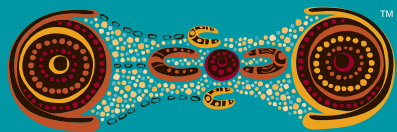
- 33 papers delivered at conferences or seminars
- 27 research publications and technical reports
- 70 Ninti One events and stakeholder meetings
- 60 corporate publications
- 7 submissions to Government enquiries.

1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Reaching out

In summary, Ninti One helps to give a voice to people in remote Australia in places and on issues where they were previously ignored or their special situation insufficiently taken into account. We help to overcome the tyranny of distance that has long disadvantaged remote Australian people, industries and communities.



"We are committed to our work to better understand the complexity of remote Australia and transform remote knowledge into remote opportunity."

– Prof. Tom Calma AO, Chair, Ninti One





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

SEARCH

HOME

ABOUT US

OUR WORK

RESOURCE CENTRE

IMPACTS

CONTACT US

WELCOME

Ninti One is a national not-for-profit company that builds opportunities for people in remote Australia through research, innovation and community development.

We manage the CRC for Remote Economic Participation and work with Stronger Communities for Children (SCfC).

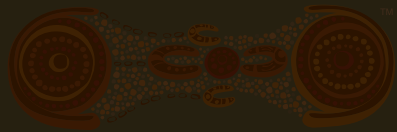
SCfC

CRC-REP



REMOTE AUSTRALIA ONLINE
A knowledge base of research information

www.nintione.com.au



NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

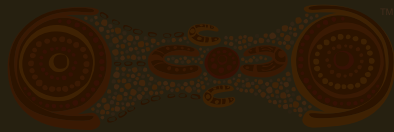
SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS



Sally Leigo, Glenflorrie Field Day





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

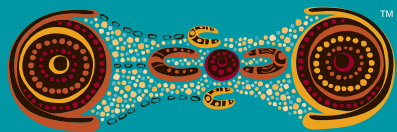


NEXT

SNAPSHOT OF OUR
OUTPUTS IN 2015

1 2 3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

**SNAPSHOT OF OUR
OUTPUTS IN 2015**

PARTNERS

Snapshot of our outputs in 2015

From our peer-reviewed research reports

Ashwell J. 2015. Going bush? Factors which influence international tourists' decisions to travel to remote Australian destinations. *Tourism Management*. 46, pp. 80–83.

Guenther J. 2015. Analysis of national test scores in very remote Australian schools: Understanding the results through a different lens. In *Transforming the Future of Learning with Educational Research*. Ed. Askeff-Williams H. pp. 125–43. Information Science Reference. Hershey, PA.

Lingard K. 2015. Legal support for the interests of Aboriginal and Torres Strait Islander peoples in the commercial development of new native plant varieties: Current status and future options. *Australian Intellectual Property Journal*. 26, pp. 39–57.

From our presentations

Calma T. 2015. *Jobs for remote Australia (speech)*. Parliamentary Breakfast, Canberra. 11 November. Ninti One Limited. Alice Springs.

[www.nintione.com.au/resource/CalmaT_ParlBreakfast
SPEECH_JobsForRemoteAustralia_11Nov2015.pdf](http://www.nintione.com.au/resource/CalmaT_ParlBreakfast_SPEECH_JobsForRemoteAustralia_11Nov2015.pdf).

www.slideshare.net/Ninti_One/jobs-for-remote-australia-55183325

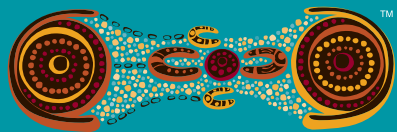


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2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

**SNAPSHOT OF OUR
OUTPUTS IN 2015**

PARTNERS

Snapshot of our outputs in 2015

From our reports



Havas L and Race D. 2015. *Enhancing household energy efficiency in central Australia: Analysis of the Alice Solar City initiative*. CRC-REP Research Report CR001. Ninti One Limited. Alice Springs.

www.crc-rep.com.au/resource/CR001_AnalysisOfAliceSolarCityInitiative.pdf.

Guenther J. 2015. *Overview of Remote Education Systems qualitative results*. CRC-REP Working Paper CW025. Ninti One Limited. Alice Springs.

www.crc-rep.com.au/resource/CW025_RemoteEducationSystemsQualitativeResults.pdf.

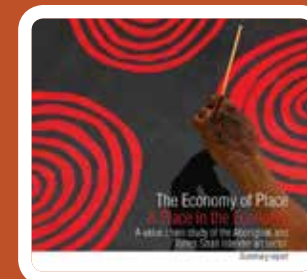
Our research summaries

Acker T and Woodhead A. 2015. *The Economy of Place – A Place in the Economy: A value chain study of the Aboriginal and Torres Strait Islander art sector – Summary report*. Ninti One Limited. Alice Springs.

www.crc-rep.com.au/resource/EconomyOfPlace/index.html.

Jacobsen D. 2015. *Main summary – Aboriginal and Torres Strait Islander Principles of Enterprise Clustering*. Ninti One Limited. Alice Springs.

www.crc-rep.com.au/resource/MainSummary_AboriginalTorresStraitIslanderPrinciplesEnterpriseClustering.pdf.

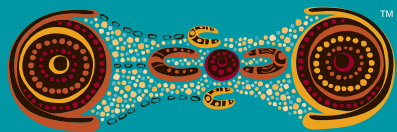


1

2

3





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

**SNAPSHOT OF OUR
OUTPUTS IN 2015**

PARTNERS

Snapshot of our outputs in 2015

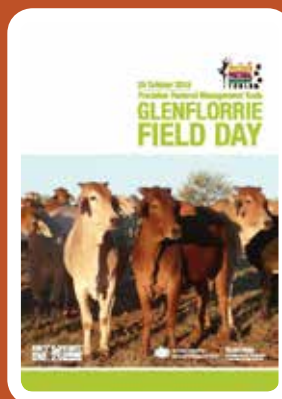
Our film

<https://www.youtube.com/watch?v=GoC8L26uotQ>

From our policy briefs

Dockery A. 2015. *Population mobility and labour markets: Policy Briefing*. Ninti One Ltd. Alice Springs. www.nintione.com.au/resource/PolicyBriefing_PopulationMobilityAndLabourMarkets.pdf.

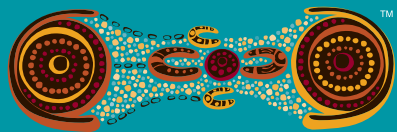
From our industry and end-user publications



Grey Family and Leigo S. 2015. *Precision Pastoral Management Tools Project – Glenflorrie Field Day*. Glenflorrie. 28 October. Ninti One Limited. Alice Springs. www.crc-rep.com.au/resource/PPMT_GlenflorrieFieldDayBooklet_Oct2015.pdf.

Ninti One Limited. 2015. *Conversations, cups of tea, heat and dirt – A report on the Community Engagement and Plant Specimen Collection activities for the CRC-REP Plant Business Project*. Ninti One Limited. Alice Springs. www.crc-rep.com.au/resource/ConvoTeaPBproject/index.html.





NINTI ONE INNOVATION
FOR REMOTE
AUSTRALIA

NINTI ONE

FROM OUR CHAIR

FROM THE
MANAGING DIRECTOR

ABOUT NINTI ONE'S
BUSINESS

MAJOR CONTRACT
MANAGEMENT

OUR WORK IN ACTION

REMOTE BUSINESS
AND COMMUNITY
DEVELOPMENT

OUR FOUNDATION,
OUR FUTURE

REACHING OUT

SNAPSHOT OF OUR
OUTPUTS IN 2015

PARTNERS

Partners of Ninti One

